

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Prevention Strategy: Develop a comprehensive service package including mental health and chemical dependency treatment and medical, dental, and vision services for chronically homeless individuals.											
Short Term Activity: Create and fund a Resource Center for chronically homeless individuals to provide emergency intervention, showers, mail service, laundry facilities, credit reports and access and information regarding other services. Provide funding for licenses and identification.	Jan-2006	Jan-2007	\$ 4,500,000		\$ 200,000						
Who is responsible:	Homeless service providers, local government, nonprofit providers										
Intermediate Outcome:	Funding and location are identified for the resource center										
Short Term Activity: Increase the capacity of homeless court.	Sep-2006	Sep-2007			\$ 125,000						
Who is responsible:	District Court Judge, nonprofit and homeless service providers										
Intermediate Outcome:	A task force has been convened to explore opportunities for increased funding for homeless court.										
Short Term Activity: Engage police and sheriff to develop protocols for identify and engaging homeless people on the street including those previously and currently	Sep-2006	Feb-2007			\$ 40,000						
Who is responsible:	Homeless service providers, local government, police and sheriff departments, Council for the Homeless										
Intermediate Outcome:	20 homeless people are provided treatment outside of jail.										
Short Term Activity: Educate a broad range of community members--including faith-based groups and businesses--on homelessness, including causes, prevention, and how they can help.	Oct-2006	Mar-2007			\$ 20,000						
Who is responsible:	Homeless service providers and planning agencies										
Intermediate Outcome:	A forum on homelessness has been developed that can be presented to various members of the community.										

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Health Strategy: Develop a comprehensive service package including mental health and chemical dependency treatment and medical, dental, and vision services for chronically homeless individuals.											
Short Term Activity: Ensure effective outreach to homeless persons having difficulty accessing services	Jun-2006	June--2008			\$ 50,000						
Who is responsible:	Homeless service providers, local government										
Intermediate Outcome:	25 people meeting the definition of chronically homeless receive detox, mental health, and medical services.										
Short Term Activity: Enhance system to enroll chronically homeless individuals in Medicaid and/or GAU and/or veteran's benefits	Mar-2007	Jun-2008			\$ 2,675,000						
Who is responsible:	Homeless service providers, community mental health providers, local government, and Department of Social and Health Services										
Intermediate Outcome:	75 people meeting the definition of chronically homeless receive Medicaid and/or GAU and/or veteran benefits										
Short Term Activity: Develop a direct link to the community's free clinic for people who meet the definition of chronically homeless. Increase free clinic capacity to accommodate chronically homeless individuals.	Sep-2006	Sep-2008			\$ 2,000,000						
Who is responsible:	Local government and nonprofit and homeless service providers										
Intermediate Outcome:	75 people meeting the definition of chronically homeless are treated at the free clinic.										
Income Strategy: Develop increased employment opportunities for people who are chronically homeless, including opportunities for niche employment.											
Short Term Activity: Develop supported employment opportunities.	Nov-2006	Feb-2007			\$ 75,000						
Who is responsible:	Community nonprofits, business partners										
Intermediate Outcome:	20 people meeting the definition of chronically homeless are receiving supported employment.										
Short Term Activity: Develop strategy to provide education to employers on mental illness and homelessness.	Jan-2007	Jun-2007			\$ 10,000						
Who is responsible:	Community nonprofits, business partners, local government										
Intermediate Outcome:	Two forums dedicated to employer education.										
Long Term Activity: Develop a nonprofit to team-up with contractors to provide day laborer opportunities for people who are homeless.	Jun-2007	Jun-2008			\$ 300,000						

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Objective: Reduce the number of homeless families.											
Housing Strategy: Increase the supply of supportive housing for families.											
Short Term Activity: Participate in and access regional efforts, such as Bridges to Housing, Washington Families Fund, and other comprehensive strategies, which provide housing and intensive support services for very low-income homeless families.	Apr-2006	Oct-2006		\$ 355,000							
Who is responsible:	Council for the Homeless, homeless service providers, local government, criminal justice and family court systems, Department of Social and Health Services, Child Protective Services, local government.										
Intermediate Outcome:	50 families will participate in these programs										
Short Term Activity: Support current and increase transitional housing programs	Jan-2007	Jun-2007	\$	450,000	\$ 300,000	30	10			30	
Who is responsible:	Council for the Homeless, non-profit housing developers, local government										
Intermediate Outcome:	50 transitional housing units will be supported										
Short Term Activity: Affect policy on financing low-income housing projects to increase the housing stock for families below 30 percent of area median income	Jan-2007	Jun-2007			\$ 30,000	150	50			150	
Who is responsible:	Council for the Homeless, non-profit housing developers, local government, criminal justice and family court systems, Department of Social and Health Services, Child Protective Services										
Intermediate Outcome:	50 housing units will be developed										
Long Term Activity: Increase peer and community mentoring programs to support families that are homeless or at risk of homelessness.	Mar-2007	Sep-2008		\$ 30,000							
Long Term Activity: Affect policy to ensure no net loss of affordable housing units.	Mar-2007	Sep-2007		\$ 30,000							
Long Term Activity: Create financial incentives to builders to increase the number of affordable units through affecting local government building policies.	Sep-2007	Mar-2008		\$ 30,000							

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Prevention Strategy: Prevent homelessness among families											
Short Term Activity: Provide both partial and full monthly rental or mortgage assistance and other supportive services for up to three months.	Jun-2006	Jul-2006		\$ 500,000	\$ 50,000		30	10		30	
Who is responsible:	Homeless service providers, local government, criminal justice and family court systems, Department of Social and Health Services, Child Protective Services.										
Intermediate Outcome:	40 additional families maintain housing stability through the receipt of financial assistance.										
Short Term Activity: Expand the capacity and resources of rental education programs to increase the number of families served in classes and the number who successfully maintain permanent rental housing for six months.	Jun-2006	Dec-2006			\$ 180,000						
Who is responsible:	Local government, homeless service providers										
Intermediate Outcome:	500 more families successfully participate in rental education programs.										
Short Term Activity: Develop a Landlord Guarantee Fund that provides incentive to landlords to rent to graduates of rental education programs program.	Jun-2006	Dec-2006			\$ 10,000						
Who is responsible:	Local funders including businesses, landlords, and government. Homeless service providers and referral agencies.										
Intermediate Outcome:	Fewer families will become homeless due to landlord/tenant, financial, or neighbor conflict										
Short Term Activity: Increase the availability of specific assistance funds to prevent families from becoming homeless, including but not limited to transportation, childcare, education, utilities, medical and dental emergencies.	Jun-2006	Jul-2007			\$ 50,000						
Who is responsible:	Homeless service providers, local government, criminal justice and family court systems, Department of Social and Health Services, Child Protective Services, local government, Clark County Health Department										
Intermediate Outcome:	100 families will not become homeless as a result of accessing the specific assistance										

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
<p>Short Term Activity: Continue local efforts that provide funding to relocate families that lose their housing due to code enforcement actions, and increase as needed to ensure that families do not become homeless in these circumstances.</p> <p>Who is responsible: Local government</p> <p>Intermediate Outcome: Families will not become homeless due to code enforcement.</p>	Jan-2006	Sep-2006		\$ 10,000							
<p>Long Term Activity: Work with school districts to offer rental education programs to high school age students.</p>	Jan-2008	Sep-2008		\$ 40,000							
<p>Long Term Activity: Engage criminal justice and family court systems in developing collaborative solutions to improve stability and reduce recidivism</p>	Jan-2008	Sep-2008		\$ 30,000							
<p>Health Strategy: Improve access to mental health and chemical dependency treatment and medical, dental, vision, and family violence services for families that are homeless or at risk of homelessness</p>											
<p>Short Term Activity: Increase outreach and support services to families experiencing violence</p> <p>Who is responsible: YWCA, Children's Home Society, criminal justice and family court systems, Department of Social and Health Services, Child Protective Services</p> <p>Intermediate Outcome: One SafeChoice staff is available one day a week in both North County and East County.</p>	Dec-2006	Jul-2007		\$ 30,000							
<p>Short Term Activity: Support free mental health services and medications for non-insured families.</p> <p>Who is responsible: Columbia River Mental Health Services, Community Services North West-Wellness Project, Vancouver Children's Center, Children's Home Society of Washington, Catholic Community Services, criminal justice systems and family court, Department of Social and Health Services, Child Protective Services, local government</p> <p>Intermediate Outcome: 25 non-insured families will receive mental health services.</p>	Mar-2007	Sep-2007		\$ 156,000							
<p>Short Term Activity: Create a fund to pay insurance premiums or cost of medical, dental, and vision services and co pays.</p> <p>Who is responsible: Non-profit service providers</p>	Jun-2007	Dec-2007		\$ 40,000							

	Start of Planning Date	Implemen- tation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Intermediate Outcome:	50 non-insured families will receive assistance										

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Income Strategy: Increase earning potential of families who are at risk of homelessness or currently homeless.											
Short Term Activity: Implement micro enterprise programs that support families as they increase their income through small business enterprises.	Nov-2007	May-2008		\$ 162,500							
Who is responsible:	Workforce Development Council, Columbia River Economic Development Council, Partners In Careers, Small Business Administration, Columbia River Mental Health Services, YW Housing										
Intermediate Outcome:	10 families who are at risk of becoming homeless or presently homeless will increase their earning potential through education and micro enterprise support.										
Short Term Activity: Ensure families who are eligible for mainstream employment and education services are enrolled	Jun-2007	Dec-2007		\$ 381,000							
Who is responsible:	Service providers, employment and education institutions										
Intermediate Outcome:	100 additional families will be enrolled in employment and education programs										
Long Term Activity: Explore the need to increase the capacity to ensure all eligible families can access mainstream employment and education services.	Jun-2008			\$ 30,000							
Objective: Reduce the number of non-chronically homeless individuals.											
Housing Strategy: Increase the availability of housing affordable to low-income residents of Clark County who are at risk of homelessness.											
Short Term Activity: Fund 25 rental assistance vouchers for very-low income disabled individuals with supportive services.	Jul-2007	Dec-2007		\$ 180,000	\$ 120,000	25				25	vouchers
Who is responsible:	Existing low-income housing providers										
Intermediate Outcome:	Rental assistance recipients maintain housing stability for 24 months.										
Short Term Activity: Create 25 beds of supportive housing for non-chronically homeless individuals and couples. Include mental health and substance abuse treatment, and health care along with a rental subsidy. Individuals should have the option of residing in housing outside of their current neighborhood.	Jun-2007	Dec-2008		\$ 150,000	\$ 225,000	25				25	vouchers or leasing
Who is responsible:	Existing low-income housing providers										
Intermediate Outcome:	80% of program participants maintain housing stability for 24 months										

Start of Planning Date	Implemen- tation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
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	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Short Term Activity: Continue to fund the current shelter and transitional housing programs.	Jul-2006	Jan-2007		\$ 400,000	\$ 100,000						
Who is responsible:	Local government, homeless services providers, Continuum of Care (COC) Planning Group										
Intermediate Outcome:	Provide a commitment of two years of funding to current programs to assist people to move out of homelessness.										
Short Term Activity: Refine rental education programs to incorporate a fast track option.	Jun-2006	Feb-2007			\$ 50,000						
Who is responsible:	Local government and non-profit service providers										
Intermediate Outcome:	People who are at risk or experiencing homelessness for the first time complete the fast track ready to rent program										
Long Term Activity: Completely fund construction of 25 units of affordable housing for people who are 0-30% of AML, with no debt and an annual operating subsidy.	Jan-2010	Feb-2012	\$ 4,000,000	\$ 25,000	\$ 25,000	25				25	25
Long Term Activity: Increase availability of staff to provide crisis intervention and case management to individuals in times of crisis.	Jan-2010	Jan-2012			\$ 100,000						
Prevention Strategy: Increase housing stability for individuals who are at risk of homelessness.											
Short Term Activity: Provide one-time three-month emergency rental assistance to renters and homeowners in times of financial crisis.	Jun-2006	Jan-2007		\$ 600,000	\$ 100,000	50				50	vouchers
Who is responsible:	Existing providers (such as Salvation Army, Treasure House, St. Vincent de Paul); Share, YW Housing, local government										
Intermediate Outcome:	50 individuals avoid eviction										
Long Term Activity: Increase availability of staff to provide crisis intervention and case management to individuals in times of crisis.	Jan-2009	Jan-2010			\$ 100,000						
Health Strategy: Develop a comprehensive service package including mental health and chemical dependency treatment and medical, dental, and vision services for low-income individuals.											
Short Term Activity: Enhance system to enroll individuals in Medicaid and/or GAU/SSI	Sep-2006	Mar-2007			\$ 90,000						
Who is responsible:	Share Outreach, County mental health and Department of Social and Health Services										
Intermediate Outcome:	75 people will receive Medicaid and/or GAU/SSI										

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Short Term Activity: Develop a low cost dental and vision program for adults. Who is responsible: Local government, Share, nonprofit service providers, Clark College, local dentists. Intermediate Outcome: 75 people will receive dental services.	Jan-2007	Jan-2008		\$	525,000						
Long Term Activity: Support free mental health services and medications for non-insured individuals	Mar-2010	Oct-2010		\$	300,000						
Long Term Activity: Create a fund to pay insurance premiums	Mar-2010	Mar-2011		\$	300,000						
Income Strategy: Increase earning potential of individuals who are at risk of homelessness.											
Short Term Activity: Develop supported employment opportunities. Who is responsible: Community nonprofits, business partners Intermediate Outcome: 20 people will receive supported employment.	Jan-2008	Sep-2008		\$	50,000						
Short Term Activity: Increase employment opportunities for people in substance abuse and mental health treatment programs. Who is responsible: Community nonprofits, business partners, local government, PIC, Southwest Washington Industry Council Intermediate Outcome: Thirty people who are unemployed and at-risk or temporarily homeless will have jobs.	Jan-2008	Sep-2008		\$	75,000						
Short Term Activity: Provide credit building and financial planning opportunities. Who is responsible: Local government, businesses, non-profit agencies Intermediate Outcome: 75 people will complete training.	Jul-2007	Jan-2008		\$	65,000						
Objective: Reduce the number of homeless youth and young adults.											
Housing Strategy: Increase the availability of staffed emergency and transitional housing beds for homeless and out-of-home youth.											
Short Term Activity: Continue to fund the current shelter and transitional housing programs. Who is responsible: Local government, homeless services providers, Continuum of Care (COC) Planning Group Intermediate Outcome: Provide a commitment of two years of funding to current programs to assist people to move out of homelessness.	Jan-2006	Jul-2006		\$	65,000	\$	50,000				

	Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
Income Strategy: Increase access to education and employment opportunities leading to self-sufficiency											
Short Term Activity: Coordinate efforts in order to increase access to existing programs for homeless youth; hire 1 FTE staff person	Jan-2006	Jul-2007		\$	80,000						
Who is responsible:	Janus Youth, Partners in Careers, Columbia River Mental Health										
Intermediate Outcome:	25 youth will be employed										
Short Term Activity: Create internship/mentor opportunities, including transitional employment sites, for youth who have minimal or no work experience; hire 1 FTE staff person to coordinate.	Jan-2007	Jul-2007		\$	80,000						
Who is responsible:	Janus Youth, Partners in Careers, Columbia River Mental Health										
Intermediate Outcome:	25 youth will be placed in mentorship programs that will move them towards readiness for employment										
Long Term Activity: Create college transition or vocational support plan	Jan-2007	Jul-2007		\$	30,000						
Objective: Conduct adequate data collection and planning to efficiently manage limited resources for homelessness.											
Strategy: Finalize the Clark County 10-Year Plan to End Homelessness by incorporating additional objectives, strategies, activities, and outcomes and insuring that the plan is consistent with the plan developed by the state in 2006.											
Short Term Activity: The Clark County 10-Year Plan Task Force will meet as needed in early 2006 to create additional strategies to support reducing homelessness for the four identified populations of homeless persons	Jan-2006	Jan-2006									
Who is responsible:	Clark County, City of Vancouver, Council for the Homeless, and the Continuum of Care (COC) Planning Group										
Intermediate Outcome:	The Clark County 10-Year Homeless Housing Plan meets state guidelines and is consistent with the state plan when it is published.										
Strategy: Review the Clark County 10-Year Homeless Plan and the performance of and coordination between service providers, funding sources and planners, and strengthen and enhance as needed.											
Short Term Activity: Community stakeholders will meet annually to review progress on implementing the plan's strategies and develop new initiatives as needed.	Jan-2007	Jan-2007		\$	5,000						
Who is responsible:	Clark County, City of Vancouver, Council for the Homeless, and the COC Planning Group										

Intermediate Outcome: The Clark County Homeless Housing Plan accurately reflects local need and priorities.

Strategy: Build on successful implementation of HMIS in Clark County.

Short Term Activity: Analyze baseline data available through HMIS to determine where additional inquiry/exploration is needed to fully understand homelessness in Clark County.

Jan-2006 Jan-2006

Who is responsible: Council for the Homeless and COC Planning Group

Intermediate Outcome: Council for the Homeless and the COC Planning Group always utilize HMIS data during priority setting.

Short Term Activity: Incrementally expand the agencies and organizations participating in the HMIS system and collecting performance measurement data.

Jan-2006 Jan-2006 \$ 10,000

Who is responsible: Council for the Homeless

Intermediate Outcome: 100% of agencies receiving Continuum of Care funding participate in HMIS and 100% of agencies receiving Homelessness Housing and Assistance Act funding collect necessary information for performance outcome measurement.

Short Term Activity: Insure adequate training of all agencies participating in the HMIS system by increasing funding for training personnel.

Jan-2006 May-2006 \$ 25,000

Who is responsible: Council for the Homeless

Intermediate Outcome: Information collected through HMIS about youth, individuals, and families who are homeless is accurate.

Strategy: Continue to implement an effective annual point-in-time count of homeless persons.

Short Term Activity: Engage organizations in every community within Clark County serving people who are homeless to participate in the point-in-time count.

Nov-2005 Jan-2006 \$ 2,000

Who is responsible: Council for the Homeless and COC Planning Group

Intermediate Outcome: People who are homeless are counted in every city and town in Clark County where homeless people reside.

TOTAL	\$	13,000,000	\$	3,174,000	\$	16,139,500	165	210	70	45	420
TOTAL UNMET NEED HOUSING BEDS/UNITS							538	777	259	194	1315
PERCENTAGE OF NEED MET							31%	27%	27%	23%	32%